How to build effective collaboration processes

THURSDAY 20TH MAY / 9.00 – 12.00 CET

The session will start at 9:30 CEST sharp. You can already join us on slido using the event code #GRF2050. Do not forget to turn off your webcam and microphone.
How to build effective collaboration processes

THURSDAY 20TH MAY / 9.00 – 12.00 CET

Welcome speech

Giacomo LUCIANI, DG REGIO
Audience Q&A Session

Start presenting to display the audience questions on this slide.
The European Union aims to reduce GHG emissions reduction by 55% by 2030. In your opinion, is this target achievable in your territory?
How to build effective collaboration processes

Stepping up actions for a fairer, climate-neutral Europe

THURSDAY 20TH MAY / 9.00 – 12.00 CET

Mariangela Luceri
Covenant of Mayors for Climate and Energy – Europe Office
mariangela.luceri@eumayors.eu
Covenant of Mayors – Europe
Flashback

2008
Launch of the Covenant

2014
Launch of the adaptation component

2015
Launch of renewed commitments (1)

2016
Launch of renewed commitments (2)

2021

MITIGATION
- 20% GHG reduction by 2020

ADAPTATION

ENERGY POVERTY

MITIGATION
- 40% GHG reduction by 2030

ADAPTATION

ENERGY POVERTY

JUST TRANSITION

CLIMATE NEUTRALITY
by 2050

Covenant of Mayors for Climate & Energy
europe

Covenant of Mayors – Europe
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JUST TRANSITION

Climate neutrality by 2050

Covenant of Mayors for Climate & Energy
EUROPE
Stepping up action for a fairer, climate-neutral Europe

Affordable, Secure & Sustainable Energy
Decarbonised Cities
Resilient Communities
Fair
Respectful

2050

Join the movement!

www.eumayors.eu
The Covenant of Mayors is embedded in EU climate and energy policy as well as the international sustainability agenda.
3 Pillars

- MITIGATION
- ADAPTATION
- ENERGY POVERTY

- municipal buildings
- tertiary buildings
- local electricity production
- industry
- waste
- environment and biodiversity
- health
- water
- transportation
- civil protection and emergency planning

- agriculture and forestry
- energy
- just transition
City Journey

**COMMIT** to setting mid- and long-term targets, consistent with the EU objectives, and at least as ambitious as our national targets.

**ENGAGE** our citizens, businesses and governments in the transformations ahead.

**ACT**, now and together, to get on track and accelerate the necessary transition.

**NETWORK** with fellow Mayors and local leaders to get inspiration from each other.
Supporting network

Covenant of Mayors – Europe Office

European Commission

Joint Research Centre

Covenant Coordinators
- Ministries
- National Energy Agencies
- Regions
- Provinces
- Other types of sub-regional public authorities

Covenant Supporters
- Energy and climate agencies
- Associations of local authorities
- NGOs
- European networks
Supporting the Community
Covenant Coordinators and Supporters

Benefits

- **Endorsement** and recognition from the European Commission
- **Large Visibility** on an international scale
- **Networking**, experience- and knowledge sharing with European counterparts
- **Scientific and technical feedback** on tools and methodologies developed
- **Capacity building**
- **Promotion of** own **good practices** on EU and national webinars and workshops and on the Covenant of Mayors – Europe website
- Consolidation of territorial development and strengthening of local and **multilevel governance**

Recognitions of regional methodology for SECAPs development by the Joint Research Centre and the European Commission

+ Grouped analysis of SECAPs
Thank you!

Mariangela Luceri
Info@eumayors.eu
coordinators@eumayors.eu
mariangela.luceri@eumayors.eu
How to build effective collaboration processes

Why vertical cooperation matters?
Experience from the C-Track 50 project

THURSDAY 20TH MAY / 9.00 – 12.00 CET

Patrick Biard, Head International Affairs, AURA-EE
patrick.biard@auvergnerhonealpes-ee.fr
Why vertical cooperation matters?

Effective Multi-Level Governance

Insights from the C-Track 50 project

Success factors

Source: LIFE
Why vertical cooperation matters?

Climate resilience and carbon neutrality by 2050

• Mobilising public authorities in defining long-term energy policy priorities,
• Supporting regional and local authorities in developing, financing and implementing ambitious integrated sustainable energy and climate plans.

Through effective Multi-Level Governance
Why vertical cooperation matters?

Climate and sustainable energy planning

Working across all administrative levels
Why vertical cooperation matters?

Multi-Level Governance

« Multi-level governance refers to the effective interaction between the different political levels for an improved coordination and coherence between the local, regional, national and European policy levels"
Why vertical cooperation matters?

Driving forces

- Need for more effective and **coherent plans** across levels & sectors
- Need to take into account **administrative level changes**
- Increasing **role of regions** in scaling-up local action and linking with EU policies and initiatives
- Increasing **role of civil society** and private actors in designing, financing and implementing actions
Why vertical cooperation matters?

Multi-Level Governance tools

- **Cross-organizational structures**: networks, steering committees, roundtables, working groups, think tanks, etc.
- **Cooperation agreements**
- **Regulatory frameworks**: integrated territorial planning, quality standards & methodologies
- **Stakeholder engagement tools** for: analysing influence and interest, momentum building, promoting joint activities
Why vertical cooperation matters?

Multi-Level Governance benefits

- Ensure **coherency** between plans
- Develop clear and **consistent visions**
- Establish more **favorable financing**
- **Pool** resources, skills and techniques
- **Communicate** more **effectively**
- Establish **consistent monitoring** and reporting structures
Why vertical cooperation matters?

C-Track 50 cases  Germany

**Topic of collaboration:** Identify improvement potential to the National Climate Protection Initiative (NKI-2008) supported more than 25,000 projects, based on feedback from municipal and regional actors

**MLG activities:**
- National roundtables and groups clustering involving local and regional stakeholders
- Benchmarking of MLG models
- Analysis of other National climate mechanisms

**Key results:**
- Set of recommendations feeding into a policy brief:
- **Role of national level:** strictly top down or...
- Need for **overarching framework** to harmonize efforts
- Need for **continuity in financial support** and easier application scheme
- Need to **connect** climate protection with **SDGs**
Why vertical cooperation matters?

C-Track 50 cases  France

**Topic of collaboration:** Review and Improve the *Climate targets setting process* across National, Regional and Local levels

**MLG activities:**
- Multi-level roundtables involving National, Regional and Local stakeholders
- Thorough analysis of various approaches (top-down, bottom-up)

**Key results:**
- Developed a set of key questions & recommendations that should be addressed by policy makers for developing consistent & harmonized energy and climate targets
Why vertical cooperation matters?

Success factors

- **Shared vision**: A shared vision and political commitment is in place at all levels. Decision-makers are committed to working together
- **Partnership working**: National, Regional and Local authorities are willing to work in close cooperation. Building trust is crucial
- **Stakeholders’ involvement**: Key stakeholders are engaged in the initiative. The main stakeholders are committed to the approach including different publics and economic players
- **MLG facilitating processes or structures**: Build on existing structures and processes that can facilitate the development of multi-level governance models and adapt MLG processes
Thank you
Can you state one of the five principles of good governance as defined by the Committee of Regions?

ℹ️ Start presenting to display the poll results on this slide.
How to build effective collaboration processes

Multilevel Governance – Experiences from the Pentahelix project

THURSDAY 20TH MAY / 9.00 – 12.00 CET

Guri Bugge, Viken County Council
gurib@viken.no
Multi level governance

1. Local
2. Regional
3. National
4. International
Drivers and barriers for climate actions

1. Reaching agreement on goals
2. Cooperating to increase drivers
3. Cooperating to reduce barriers
1. Agreement on goals/direction

**Specific**
- Viken: 80 % reduction of GHG by 2030 compared to 2016
- Sarpsborg: 50 % reduction of GHG by 2030 compared to 2016
- Moss: 60 % reduction of GHG by 2030 compared to 2016
- Fredrikstad: 60 % reduction of GHG by 2030 compared to 2016
- Råde: 50 % reduction of GHG by 2030 compared to 2016

**Measurable**

**Ambitious**

**Realistic**

**Timed**
2. Increase drivers

1. Knowledge
   1. Good climate communication nurtures need for urgency, without creating fear and apathy

2. Status
   1. Everyone does something good – showcase the good initiatives
   2. Benchmarking with neighbours

3. Financial
   1. Shared costs
   2. Grants
What are the main non-financial barriers for climate actions in your municipality?
3. Decrease barriers

1. What can we do once together, rather than many times separately?
   1. Developing statistics; e.g. Klimadashbord and Energidashbord
   2. Writing SECAPs, and reporting on them
   3. Taskforce meetings with regional actors
   4. Capacity building for different actors, including within the municipal organization
   5. Implementing actions across municipal borders, e.g. joint public procurements

2. What can we do similarly separately, rather than inventing the wheel many times?
   1. Citizen dialogue
   2. Anchoring processes in the municipal organizations
   3. Local adaption of goals and SECAPs
   4. Implementing actions
Climate statistics

https://app.powerbi.com/view?r=eyJrIjoiOTQyNmFhYTUtY2FlNi00ZjJlLWFiOWEtNmE5NTZmMzA4ZmM4liwidCI6iJiNkNTBkZGQ0LTEyNjEwYjAwNTkiLCIsImQiOjT9

https://app.powerbi.com/view?r=eyJrIjoiOTQyNmFhYTUtY2FlNi00ZjJlLWFiOWEtNmE5NTZmMzA4ZmM4liwidCI6iJiNkNTBkZGQ0LTEyNjEwYjAwNTkiLCIsImQiOjT9

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Energy statistics

https://app.powerbi.com/view?r=eyJrIjoiNDIyZWRlY2MtMzI3ZS00NzVlLWFjZTMtODIzOGQ4OOGM2IiwidCI6IjNkNTBkZGQ0LTAwYTEtNGFiNy05Nzg4LWRlY2YxNGE4ZiIsImMiOjh9
Thank you
How to build effective collaboration processes

Cooperation between municipalities for Joint SECAPs

THURSDAY 20TH MAY / 9.00 – 12.00 CET
Chiara Barchiesi, chiara.barchiesi@regione.abruzzo.it
Abruzzo Region in Covenant of Mayors – The experience from Joint Secap
Abruzzo, green region of Europe

- **4 PROVINCES** (L’Aquila, Pescara, Chieti and Teramo)
- **305 MUNICIPALITIES**
- **1,312,000 inhabitants**

**Abruzzo Region is known as the greenest region in Europe.**

1/3 of its territory is set aside as national parks and protected nature reserves:

Region surface: 10,794 Km²

3 National parks 1 Regional park 38 Protected areas
Integrated multilevel strategy of Abruzzo Region

- National Strategy for Sustainable Development
- Sustainable Abruzzo
- Energy and Climate 2030 and 2050
- Resilient Abruzzo
Governance

INTERSECTORIALITY
Coordination of all regional plans and programs

PERMANENT TASK FORCE
for the Governance of the Regional Strategy of adaptation to Climate Change and Sustainable Development

DIRECT INVOLVEMENT OF ALL UNIVERSITIES OF ABRUZZO
Sharing of experiences; exchange of knowledge on new technologies

BOTTOM-UP STRATEGY

ACTIVE AND PARTICIPATORY INVOLVEMENT OF CITIZENS AND STAKEHOLDERS

NETWORKING AND STRATEGY SHARING WITH OTHER EU AND WORLD REGIONS
Abruzzo Region and CoM

Priority action in the EU Action Plan for Energy Efficiency

Launch of the Covenant of Mayors

-20% CO2 by 2020

ALL 305 UNICIPALITIES AND THE 4 PROVINCES JOINED CoM

30% SEAP, 30% REI

-40% CO2 by 2030

Adapt

Setting new commitments

2006

2008

2012

2015

2019

PARIDE Project JOINT ACTION for 33 municipalities (PDA project)

TIGER Project JOINT ACTION for all municipalities (PDA project)

LIFE +AGREENET coastal area
The Joint_SECAP project

INTERREG ITALY-CROATIA
SPECIFIC OBJECTIVE

2.1 Improve the climate change monitoring and planning of adaptation measures tackling specific effects, in the cooperation area

It aims to build a common methodology for the definition of Joint Sustainable Energy and Climate Actions Plans (SECAPs) focused on sharing knowledge on climate change adaptation strategies and mitigation measures

The project idea reflects the necessity to operate on a wider district level and better define strategies and actions for climate change adaptation

PROJECT DURATION 01/01/2019 – 30/06/2021

TOTAL BUDGET € 2.094.857

OUTPUTS

- Joint_Secap Support System Platform
- 9 Joint SECAPs

LP: University of Camerino (IT)

PARTNERS:

- Irena – Istrilian Regional Energy Agency L.T.D. (HR)
- Municipality of San Benedetto del Tronto (IT)
- Regione Abruzzo (IT)
- Municipality of Pescara (IT)
- SDEWES Centre (HR)
- Primorje – Gorski Kotar County of Split – Dalmatia (HR)
- Municipality of Vela-Luka (HR)
Target areas of Abruzzo Region

**TARGET AREA 1**

<table>
<thead>
<tr>
<th>Municipalities</th>
<th>Tot. surface (Km²)</th>
<th>Inhabitants (2019)</th>
<th>Population density (inhabitants/km²)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Castiglione M. R.</td>
<td>30,7</td>
<td>2.209</td>
<td>72,0</td>
</tr>
<tr>
<td>Casteliri</td>
<td>23,8</td>
<td>1.381</td>
<td>58,0</td>
</tr>
<tr>
<td>Elice</td>
<td>14,3</td>
<td>1.707</td>
<td>119,3</td>
</tr>
<tr>
<td>Penne</td>
<td>91,2</td>
<td>12.108</td>
<td>132,8</td>
</tr>
<tr>
<td><strong>TOT.</strong></td>
<td><strong>160,0</strong></td>
<td><strong>17.405</strong></td>
<td><strong>108,8</strong></td>
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</tbody>
</table>

**TARGET AREA 2**

<table>
<thead>
<tr>
<th>Municipalities</th>
<th>Tot. surface (Km²)</th>
<th>Inhabitants (2019)</th>
<th>Population density (inhabitants/km²)</th>
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</thead>
<tbody>
<tr>
<td>Giulianova</td>
<td>28,0</td>
<td>23.728</td>
<td>828,5</td>
</tr>
<tr>
<td>Mosciano Sant'Angelo</td>
<td>48,4</td>
<td>9.274</td>
<td>190,9</td>
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<tr>
<td>Pineto</td>
<td>38,1</td>
<td>14.944</td>
<td>383,9</td>
</tr>
<tr>
<td>Roseto degli Abruzzi</td>
<td>53,3</td>
<td>25.853</td>
<td>468,2</td>
</tr>
<tr>
<td>Silvi</td>
<td>20,6</td>
<td>15.731</td>
<td>746,7</td>
</tr>
<tr>
<td><strong>TOT.</strong></td>
<td><strong>188,4</strong></td>
<td><strong>89.530</strong></td>
<td><strong>475,2</strong></td>
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</table>

**AREA 3 – Municipality of Pescara** (Pescara, Montesilvano, Francavilla, Spoltore, San Giovanni Teatino and Chieti)
# The two phases of the project

## BUILDING OF COMMON METHODOLOGY FOR JOINT ACTIONS

- Context analysis, climate analysis, case studies, vulnerability & risk methodology and assessment
- Realization of the JS web platform

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<td>Risk Class</td>
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The two phases of the project

SCENARIOS, JOINT ACTIONS, USE OF WEB TOOL

- Construction of the “0” scenario and the “Optimal scenario”, Preliminary scoping report and SEA Guidelines, use of the web platform to build joint adaptation actions and create joint projects beyond project deadline. Key figure: the joint coordinator for each target area.

**50 joint actions** were selected for all 9 target areas (32 for Italy and 18 for Croatia), of which 21 for Abruzzo Region (target area 1: 8; target area 2: 13).
### The Role of Abruzzo Region in the Realization of Joint SECAPs

<table>
<thead>
<tr>
<th></th>
<th>Programming and planning</th>
<th>2</th>
<th>Technical Assistance</th>
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<tbody>
<tr>
<td>1</td>
<td>Support to better address local programming and planning, including the identification of homogeneous climatic areas</td>
<td>Support of tool and expertise gained within the Joint Secap project. JS web platform. Assistance to the realization, implementation and monitoring of the Plan, providing available local tools and energy and climate data needed to develop local indicators</td>
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<tr>
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<th>Addressing and integrating funding</th>
<th>3</th>
<th>Updating of SEAPs</th>
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<tbody>
<tr>
<td>3</td>
<td>Strengthening the internal capacity to evaluate and make use of EU initiatives and funding on energy, sustainable development and climate change. Promotion of innovative funding (e.g., EPC, PPP) with the support of universities.</td>
<td>The activity is going with the support of regional universities</td>
<td></td>
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<th>Promotion of regulations</th>
<th>4</th>
<th>Environmental Education</th>
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<tbody>
<tr>
<td>4</td>
<td>Promotion of knowledge of international, EU and regional regulations and initiatives in the field</td>
<td>Promotion of Environmental Education, Education for Sustainable Development and awareness campaign also through the regional network of CEAs (Environmental Education Centres)</td>
<td></td>
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<th>ToK and best practice</th>
<th>5</th>
<th>Connecting with CoM</th>
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<tr>
<td>5</td>
<td>Encouraging to share knowledge, best practices, and joint initiatives</td>
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Concluding remarks

1. **Sharing and cooperation**
   Need to cooperate and share objectives and actions between all levels (EU, national and regional).
   Key role of intermediate bodies.

2. **Integration**
   Need to integrate local and regional planning to tackle climate change and turn risks into opportunities.

3. **Common vision and actions**
   The district logic / joint secap strategy engages local authorities in the building of a common and therefore more successful vision.

4. **Key role of stakeholders**
   It is needed to involve stakeholders and citizens in the decision-making process since they deeply know their territory.

5. **PAESC is a powerful tool**
   It translates the political commitment into concrete measures with positive impact in the territories.

6. **Key role of CoM**
   Actions of municipalities and regions are strategic and CoM must be a protagonist in the Green Deal and EU Law on Climate.

---

Joint_SECAP final conference, 16/17 June 2021
How can regions support municipalities in the realization of local plans?
Thank you

https://www.italy-croatia.eu/web/jointsecap
How to build effective collaboration processes

Regional support to municipalities: the case of Piemonte Region

THURSDAY 20TH MAY / 9.00 – 12.00 CET

Silvio De Nigris, silvio.denigris@regione.piemonte.it
Numbers of the Covenant of Mayors in Piemonte

...more than 320 signatories, the 27% of the total Municipalities
What a local authority can do?

1. Act as a regulatory body
   - Building sector
   - Urban development
   - Green areas
   - Mobility
   - Local services

2. Act as a consumer
   - Public building
   - Public Light
   - Public Fleet

3. Act as a leader
   - Develop project in partnership with stakeholders
   - Develop Energy Communities
   - Set up one stop shop for citizens etc..
Regional Energy Observatory for supporting the energy planning
Additional reward for the access to financial support for the refurbishment of public buildings and street light systems
Involvement in EU projects initiatives, such as Project Development Assistance services for Energy Performance Contracting or Energy Communities
Involvement in communication and dissemination activities
Future programs:

● Reinforcement of the regional Covenant of Mayor network with new or renewed commitments,
● Delivery of standard templates for SECAPS drafting,
● Boost the involvement in projects,
● Design new funding opportunities (Recovery Plan and new Programming Period of ERDF)
Thank you
Is there a climate & energy observatory in your region?

ℹ️ Start presenting to display the poll results on this slide.
Audience Q&A Session

Start presenting to display the audience questions on this slide.
Break

Breakout sessions will start in 7 minutes - at 11:03 CEST!